

## **Council Committees**

Following the prior four years' efforts, the council committees described below provide opportunities for collaboration across city departments to address specific areas of interest identified by the Council at its Summit. The City Manager and City staff are requested to consider these areas of interest and, with the Council members serving each committee, determine how best to staff the committees. Working together, the Council members and designated staff then may create specific work plans to begin addressing these areas of interest and the priorities generally outlined by the Council at the Summit. Consistent with the Summit's general approach to our work, the work plans should identify measurable objectives and goals on which to evaluate our Council's and staff's efforts. Note that several of the descriptions are relatively long and some relatively short. Those with longer descriptions of areas of interest both were discussed more completely and cover topics that the Council has addressed, at least to some extent, in the past. Those with shorter descriptions of areas of interest were discussed more generally at the Summit and also are areas that are newer to the Council's attention. These areas of interest likely will require significant further discussion among the entire Council, such as at Issue Review Sessions, and among the community at large as we establish the policies and priorities in these newer areas of interest. In addition, each Committee should identify the Boards and Commissions that consider the issues within the Committee's scope of work. Based on the discussion at the Summit, representatives of appropriate Boards and Commissions should be invited to participate in the relevant Council Committee meetings to provide better communication between the Boards and Commissions and the Council.

## **Housing**

Chair: Corey Woods; Member: Shana Ellis

Address housing programs and capital projects. Work plan should include (1) designing and undertaking a comprehensive public process to consider options and develop broad support for affordable and workforce housing strategies; (2) creating opportunities for private sector and non-profit participation in affordable and workforce housing efforts; (3) planning, development, coordination and implementation of affordable and workforce housing concepts and programs; (4) oversee services targeted at moving individuals and families from homelessness to home ownership.

## **Transportation**

Chair: Shana Ellis; Member: Ben Arredondo

Address transportation programs and capital projects. Work plan should include (1) completion of Light Rail project; (2) planning, execution and integration of entire city and regional transportation systems, including monitor Valley Metro Rail, RPTA and MAG TPC activities and make recommendations for actions by representatives to regional transportation bodies; (3) planning, development, coordination and implementation of multi-modal transportation elements, including walking paths,



bikeways, and other transportation means; (4) implementation of bus shelter and bus pull-out improvements; (5) in conjunction with Education Partnerships Committee, develop and implement transportation programs directed to assist students in Tempe schools, including seek regional adoption of Tempe youth transportation pass; (6) oversee arterial street and public works programs to reduce city-wide and regional traffic congestion and improve traffic flows, including oversee improvements to U.S. 60 and recommendations from north-south corridor alternatives analysis; (7) monitor activities of Sky Harbor airport and airlines, and seek full compliance with Tempe's adopted program for aircraft overflights, including noise reduction program.

## **Education Partnerships**

Chair: Ben Arredondo; Member: Joel Navarro

Address opportunities to advance the quality and delivery of education within Tempe. Work plan should include (1) facilitate partnering between all educational entities and the City; (2) facilitate development of programs to improve schools, including community-in-schools programs and other information resources for parents; (3) facilitate and develop services to provide life-long learning opportunities, including workforce development, drop out prevention, special education, and literacy programs; (4) develop and provide City services through school facilities; (5) identify and facilitate resource sharing between all elementary and high schools, Arizona State University, Maricopa Community College District and the City; (6) facilitate ASU's and Maricopa Community College District's participation in education improvement in all Tempe schools; (7) identify and consolidate purchasing and maintenance programs between the City and educational agencies; (8) identify and facilitate joint facilities development for school-resident use (e.g. North Tempe Multi-Generational Center) and joint transportation solutions.

## **Neighborhood Parks Rehabilitation & Maintenance**

Chair: Joel Navarro; Member: Mark Mitchell

Address neighborhood park rehabilitation and maintenance efforts. Work plan should include, with neighborhood participation, oversight of (1) development, coordination and assessment of neighborhood parks design process; (2) development, coordination and assessment of neighborhood parks master plans; and (3) oversight, coordination and assessment of park maintenance programs.

## **Sports, Recreation, Arts & Cultural Development**

Chair: Mark Mitchell; Member: Onnie Shekerjian

Address opportunities for economic and cultural development, including programs and related capital projects associated with professional, youth and amateur sports and recreation, and arts and cultural opportunities. Work Plan should include oversight of



(1) development, coordination and assessment of arts programs and services, including programs resulting from partnerships with community and regional organizations, such as MPAC; (2) TCA operations; (3) planning, development and implementation, in conjunction with Rio Salado Foundation, of community fundraising for public amenities within the Tempe Papago Park and Lake District; (4) planning, development and completion of capital improvement programs for Historic Museum, Library facilities and Vihel Center; (5) rehabilitation of historic properties; (6) development and implementation of veterans outreach programs and efforts, including, in conjunction with Rio Salado Foundation, planning, development and community fundraising for Veterans Memorial in on Ash Avenue Bridge Outlook; (7) development and implementation of cost-effective youth and amateur sports facilities; (8) development of new, and improvements to existing, regional parks, including Warner-Hardy Sports Complex, Kiwanis Park, and Rio Salado Park area; (9) oversee golf program operations and capital improvement programs for enhancing and stabilizing golf program revenues and expenses; (10) efforts to enhance Insight Bowl, Spring Training, and other sporting events; (11) in conjunction with Arizona State University, to enhance and expand community use of ASU facilities for youth and amateur sports programs, including Senior Olympics, Arizona State Games and similar programs; (12) development, coordination, implementation and assessment of community service programs, including Tempe Community Council, programs and services administered by and with Tempe Community Council and programs and services resulting from partnerships with other community organizations.

## **Technology, Economic & Community Development**

Chair: Onnie Shekerjian; Member: Corey Woods

Address technology application and implementation in Tempe, economic development issues and opportunities, and community development and redevelopment strategies and efforts. Work plan should include (1) expansion of the use and availability of technological enhancements by City Government and Tempe residents and businesses, (2) address strategies to create economic stabilization and revitalization, including facilitating, and working with ASU for, development of High-Tech, Bio-Tech, Nano-Tech facilities within Tempe, (3) redevelopment and development services policy formation for recommendation to Council, and implementation of council-approved projects; (4) development, implementation and assessment of economic development approaches, projects and proposals; (5) redevelopment of neighborhood commercial centers; (6) efforts to attract additional hotel and conference facilities within Tempe; (7) in conjunction with Sports, Recreation, Arts & Cultural Development Committee, consider economic development that may result from related business tourism as well as arts and culture-driven tourism, and youth & amateur sports and outdoor, active tourism.



## **Working Committees**

All Council members have expressed interest and raised issues regarding (1) the esthetic and sense of our community, and specifically regarding residential neighborhoods and the "business" neighborhoods that surround and serve them, and (2) the broad concepts of environmental sustainability. In essence, based on the expressed interest and myriad experience in these areas, there are three committees that include more than the typical Council Committee membership. Further, these "working" committees are intended both as the means to discuss specific goals and objectives and as the means to have broader ranging policy and visioning discussions. From these policy and visioning discussions, issues then will be returned to the entire Council for further refinement and direction to staff. Such committees may also create smaller "subcommittees" to focus on specific issues. These subcommittees likely could and should include community members and other contributors who may assist in the creation of concepts and ideas that could be forwarded to the entire Council for further discussion.

## **Community Sustainability**

Chair: Hugh Hallman; Members: Shana Ellis, Onnie Shekerjian and Corey Woods

Address environmental programs and capital projects, including (1) development and application of cost-effective, environmentally sustainable programs, including recycling programs and resource conservation and waste reduction programs, both for city operations and community application; (2) consider and develop environmental design standards that are specifically applicable to the arid, relatively warm, climate of Tempe.

## **Quality of Life**

Chair: Hugh Hallman; Members: Ben Arredondo, Mark Mitchell and Joel Navarro

Address residential and business neighborhood property enhancement and public safety. Work Plan should include oversight of (1) development, implementation and assessment of public safety initiatives for neighborhood policing, traffic enforcement to reduce neighborhood speeding and cut-through traffic, enforcement of the loud-party ordinance and other neighborhood focused public safety programs; (2) enforcement and assessment of commercial property enhancement codes and neighborhood enhancement and rental housing codes, including working with Arizona State University (ASU), the Tempe Chamber of Commerce, and the Arizona Multihousing Association to educate students, businesses and landlords about these codes; (3) assist ASU's efforts to improve student housing at ASU and address those efforts' impact on neighborhoods; (4) development, implementation and assessment of programs to improve, maintain and reconstruct streets and alleys; (5) development, implementation and assessment of programs to eradicate graffiti; (6) development, implementation and assessment of programs to enhance and maintain city and private landscaping requirements; (7) development and implementation of programs to encourage rehabilitation of neighborhood shopping centers and neighborhood-supportive business districts.



## **Mill & Lake District**

Chair: Hugh Hallman; Members: Ben Arredondo, Mark Mitchell, Shana Ellis, Onnie Shekerjian, Joel Navarro and Corey Woods

Address and "vision" continuing development of the Rio Salado project, Papago Park, and the Mill Avenue District. Work Plan should include examining redevelopment and stabilization, branding, tourism and identification in and of Tempe's central core, and major redevelopment projects within the central core. The scope of work should include ASU partnerships to assist in rehabilitation of Sun Devil Stadium, light rail-related real estate development and other development and redevelopment affecting Tempe's central core, efforts to maintain, rehabilitate and preserve Papago Park and its amenities, and work with third-party agencies, including the Mill Avenue District, the Rio Salado Foundation, Papago Salado, Arizona Historic Society Museum and others, to create a widely accepted and understood vision of the general Mill & Lake District area and each of its components.



## **Ad Hoc Community Committees**

The Council has directed the establishment of two ad hoc committees, the Long Range Budget and Finance Committee and the Tempe Papago Park Master Plan Committee. In years past, the Long Range Budget and Finance Committee was tasked with examining the City's annual budget and expenditures, and to make recommendations to the Council regarding revenues and expenditures. This committee has historically been comprised of the Mayor, two council members and representatives of the community and city work groups.

More recently, the Council directed the establishment of the Tempe Papago Park Master Plan Committee, which will provide the means to seek community input and develop, with the four-jurisdiction Papago Park Master Plan process established among Tempe, Scottsdale, Salt River Pima-Maricopa Indian Community and Phoenix, a master plan for the Tempe-Phoenix Papago Park area and proposals for improving the amenities within the project area. As this committee undertakes its work, it will make recommendations to the entire Council for review, consideration and potential adoption.

The approach with the Tempe Papago Park Master Plan Committee suggests that we should consider a similar "community" approach to addressing long-range finance issues and policies. Accordingly, it seems an appropriate effort to evolve the membership of the Long-Range Finance Committee to gather greater input from our community's leaders with experience in budgeting and finance issues, and from Tempe's employee base. As this Committee then makes recommendations, the recommendations then would be referred to the entire Council for review, consideration and potential adoption.

## **Community Ad Hoc Committee on Long-Range Finance Planning**

Address finance issues to make recommendations to the Tempe City Council regarding: (1) policy formation, implementation and assessment of long-range finance and budget issues, including continuing examination using zero-base budget approach for City expenditures, examination of sales and property tax programs, bond-financing capacity models, deficit reduction proposals, bonding and preliminary budgets; (2) policy formation, implementation and assessment of employment policies regarding range adjustment programs, benefits and other employment finance issues; (3) policy formation, implementation and assessment of financial analysis of and solutions to meet requirements of OPEB accounting disclosures.



## **Papago Park Master Plan Committee**

The recently formed ad hoc Papago Park Master Plan Committee, with representatives from Tempe, Phoenix, Scottsdale and the Salt River Pima Maricopa Indian Community, is moving forward to formulate the master plan for the restoration, preservation and improvement of the greater Papago Park area. As integral amenities of Papago Park, Rio Salado and Town Lake, the Eisendrath House, the Carl Hayden Campus for Sustainability and myriad other amenities in Tempe's portion of Papago Park will be essential features of any master plan. Accordingly, critical to the process of formulating a meaningful master plan will be the input of Tempe's residents and the many users and user groups of the greater park area.

To insure that we create the opportunity for robust feedback from Tempe's residents and other interested parties, the Council has created an Ad Hoc Committee as the forum. Sharon Doyle will Chair the effort with representatives from the Parks and Recreation Board, the Rio Salado Commission, the Historical Museum Advisory Board, the Historical Preservation Commission, and the North Tempe Neighborhood Homeowner's Association. Other stake-holder groups may be added in the future.